





- HCT created by Hampshire County Council & Winchester City Council in 2014 to:
 - Secure the future and grow the cultural offer across Hampshire
 - Build greater resilience through more diverse funding streams
 - Create an agile, commercially focussed organisation able to react quickly to market conditions and customer demand
 - Build ability to invest in Hampshire's venues and programmes
 - Put Hampshire on UK's cultural map



Not the only 'Cultural Trust' but one of the biggest geographically and in terms of breadth of offer

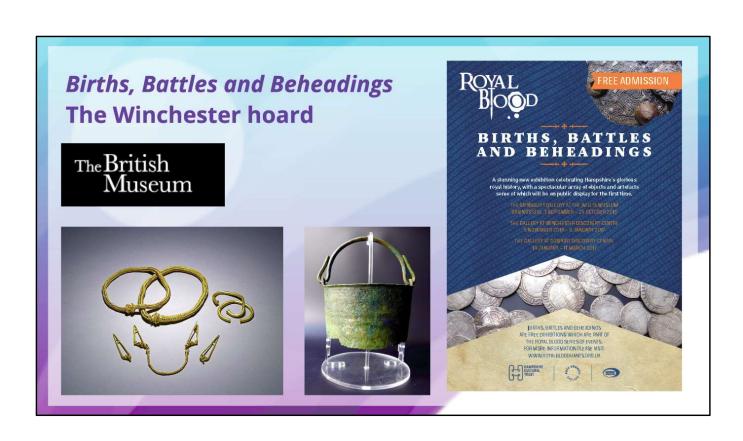
HCT widely recognised as a success within the cultural sector

Where other Local Authorities have overseen funding cuts that have forced venue closures, mothballing or sale of collections – Hampshire's cultural offer has thrived and grown



Proud record of world class programmes in partnership with national partners











Capital investment with partners (FBC, HLF) at Winchester City Museum & Westbury Manor Museum in Fareham





Fundraised income since 2014

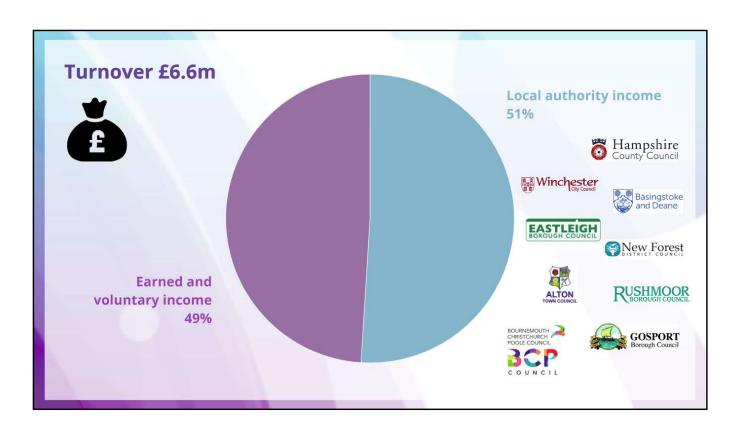
Total fundraising driven by our charitable status and purpose - includes Arts Council, Heritage Lottery Fund, Trusts and Foundations, Donors, Ambassadors, Venue Donations, Gift Aid



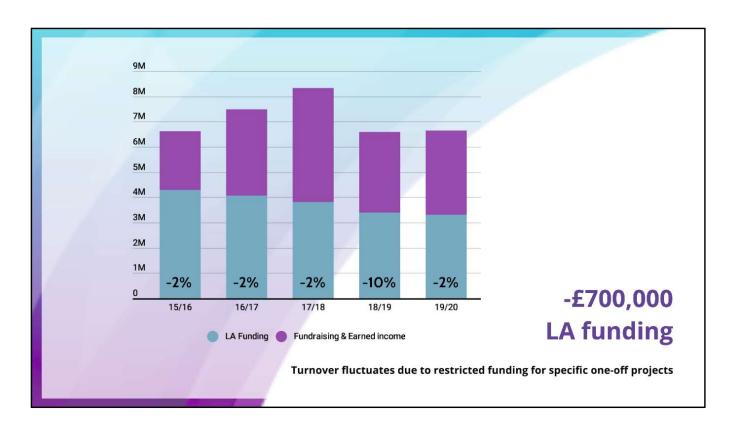


Social Impact work in the community with often hardto-reach, disadvantaged people and groups

From work with offenders in Winchester Prison, to partnership work with CAMHS (Child and Adolescent Mental Health Service) and the NHS as well as projects working with older people suffering with dementia we have won wide acclaim for cutting edge projects that help people lead more productive healthier lives through interaction with arts and culture.



Now 49% self-funded through combination of fundraised and commercial income

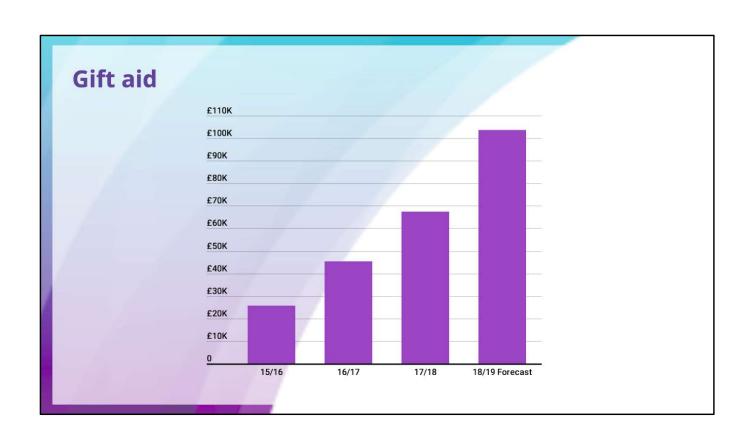


5 year funding agreement with founding local authorities (HCC & WCC)

Other District and Boroughs have also reduced revenue funding

Earned income			
Year on Year comparison	45.46	47.49	
	15-16	17-18	+/-
Visitors	466,134	467,182	0%
Admissions	£638,950	£732,605	+ 15 %
Retail income	£213,110	£270,308	+ 27 %
Food & beverage	£332,657	£429,260	+ 29 %
Box office	£241,197	£333,736	+ 38 %
Workshops & schools	£253,720	£309,368	+ 22%
Gift aid	£25,590	£67,397	+ 163%
Venue donations	£25,663	£109,178	+ 325%
Total spend	£1,730,887	£2,251,852	+ 30%
Per head	£3.71	£4.82	+£1.11

Comparison of first full year trading and latest year of audited accounts





- £1m reserves in line with Charity Commission best practice
- Provides funds for investment in growth opportunities





Charitable identity with social impact at the heart of our mission, essential for our continued success





Highlights and performance

- Re-accreditation all our museum venues have been officially endorsed as meeting the national standard
- Delivered a variety of school programmes to over 16,200 school children (2018-19 YTD)
- 361,000 visitors figures in managed venues YTD,
 2.3% behind budget for 2018-19 following one of the hottest summers on record
- Financially on target to hit budget with a small surplus by year end 2018-19







Gerald Scarfe: Stage and Screen saw over 13,500 visitors in Winchester I Do! saw 16,000 visitors in Basingstoke, Gosport and Winchester





May The Toys Be With You saw over 12,000 visitors at the Willis Museum More than 17,500 visitors to Mission Mega machine at Milestones











Press coverage

- 2018 more than 700 pieces of press and broadcast coverage with advertising value of nearly £1 million and reach of 51 million
- Appearances on BBC South, Sky News,
 The One Show and BBC Civilisations

Exhibition captures mood after magic of Meghan's wedding

1 Dol' days at the Discovery

White her the fellow the property of t

Conference explores the great churches of Anglo-Saxon and Norman Winchester

See the second of the second o

Over 3,000 visitors for museum market

More than 2000 visitors packed the cobbled streets of Milestones Museum at its annual Cristman anadet on Saturday this and Sunday of December, tory, which is run by Innepolier Catheral Trank welcomed more than 40 DOSS (1856) castiling a range of feative gifts from confectionery to cupcales, busiless and bodas, preserves and pickes. Throughout the day, and bodas preserves and pickes. Throughout the day, ing a lewak to walk round the museum and greet festive shoppers.

string quartet, while children could get erafty with a range of creative Christmas activities.

The market follows a sell-out performance of A Christmas Carol on 3rd December, when over 200 people were treated to a performance of Dickens' Christmas classic at the museum.





Our social impact

Fundraised income

2017/18 £400,324

2018/19 (to Feb 19) £435,000



No of participants

2017/18 1300 in 12 months

2018/19 1300 in 6 months



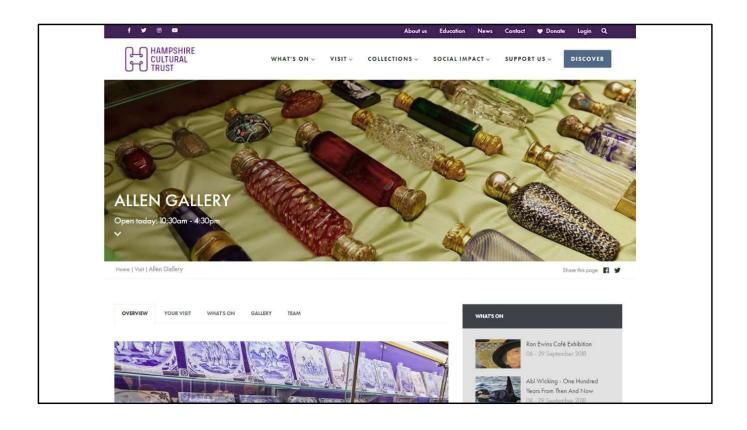


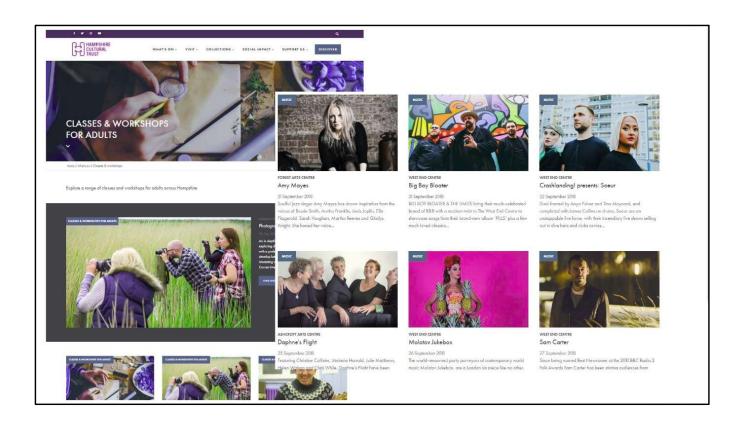


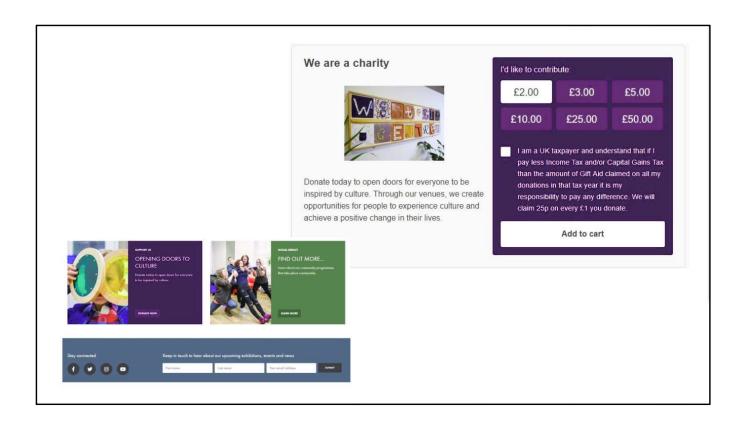
Digital Transformation

- · New websites (six) launched in June 2018
- New ticketing system for arts centres launched in June
- Google Ads grant \$10,000/month
- EPOS rolled out to museum venues
- Online sales increased from 2% to 40%





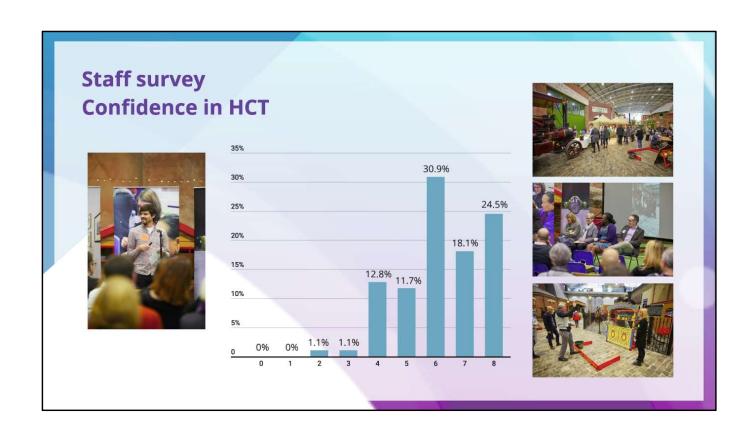


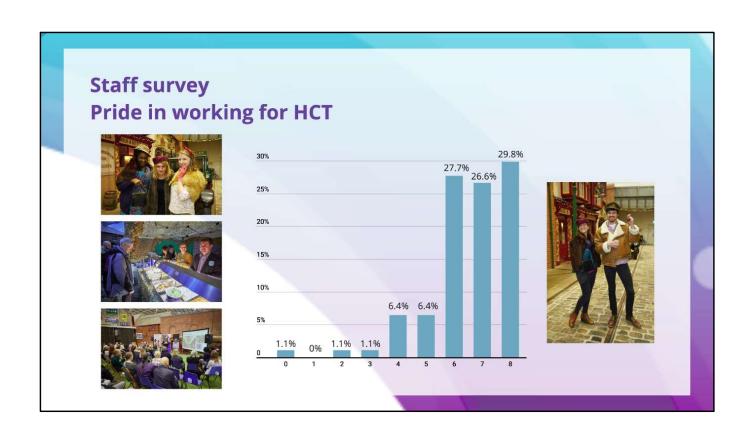


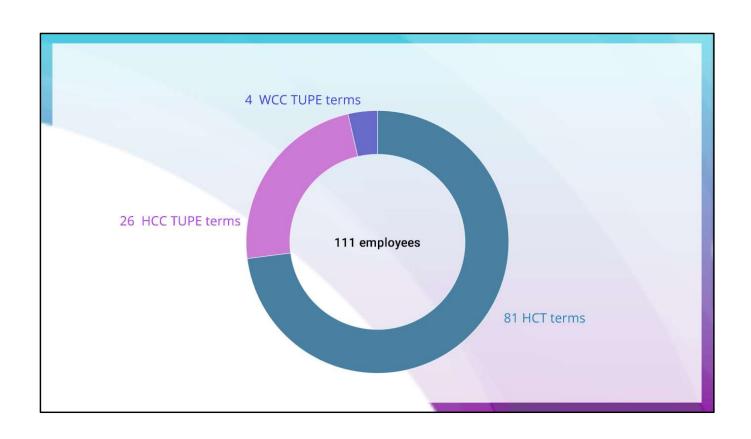




4 Work-streams and one central programmes team set up to reflect visitor profile and demand across HCT

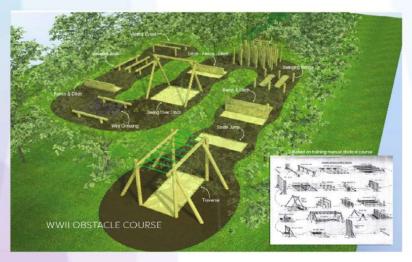








Aldershot Military Museum



- New community manager with connections to the military
- Visitor figures up by 25% against last year, YTD
- Funding from HCT to match external grant funding



Feasibility being undertaken in 2019 for investment in Allen Gallery, Alton to redevelop the interpretation of the important ceramics collection at the venue



Redevelopment of second floor of Winchester City Museum including modern digital interpretation

Gosport Old Grammar School



Visitor figures up 6% on last year, YTD

HCT taking on full operation of building from HLS from Easter 2019

Investing in a Community Manager

HCT Board have committed to capital investment and fundraising activity to support transformation project

Looking to secure funding to redevelop and secure future of Old Grammar School in Gosport as a Museum, Gallery and Education Centre



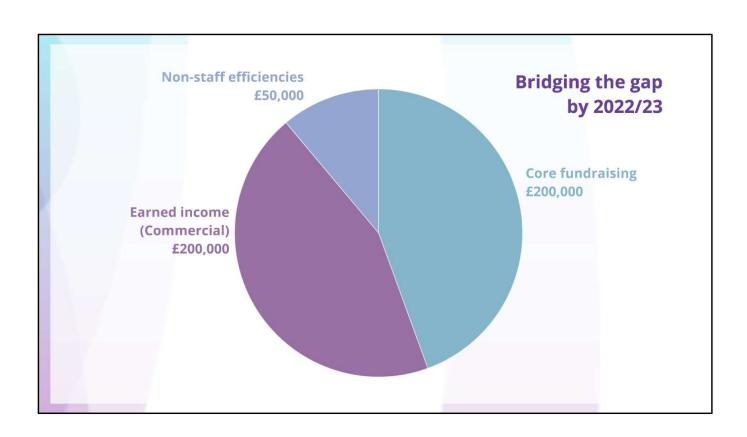
Vatican endorsed interpretation of Sistine Chapel coming to Winchester this summer

WW2 commemoration in summer blockbuster show at Milestones





Further reduction in funding agreed with founding local authorities



Core fundraising £200,000

- Fundraising for core activity
 - Exhibitions
 - Programmes / Collections
 - People
- Full cost recovery
- · Build a culture of fundraising

Earned income (Commercial) £200,000

- · Admissions / exhibitions (increased gift aid)
- · Increased spend per head retail and food & beverage
 - · Increased venue donations
 - Events income

Non-staff efficiencies £50,000

- Combined buying power
 - · Centralised pricing
- Targets on margin and stock control
 - Purchasing visibility and policy

In summary

- Clear direction and charitable identity
- Strong financial reserves
- Strong trading figures
- · Track record in fundraising
- · Clear business plan with achieveable growth
- · Willingness to invest, to grow: · People
 - Business opportunities
 - · Partnership working

- Vision
- Investment



Advocacy